

**Associated Medical Services, Inc.**  
**Revenue & Expense Budget vs. Actual**  
 January through December 2020

	Jan - Dec 20	Budget	% of Budget
<b>Income</b>			
373 · Dividend Income	0.00	0.00	0.0%
372 · Other income			
372.5 · Fiera Commercial Mortgage Fund	0.00	0.00	0.0%
372.4 · Fiera Canadian Equity Core	0.00	0.00	0.0%
<b>Total 372 · Other income</b>	0.00	0.00	0.0%
375 · Fiera Capital			
377 · Income Distribution	1,248,565.62		
376 · Capital Gains	992,577.36	0.00	100.0%
<b>Total 375 · Fiera Capital</b>	2,241,142.98	0.00	100.0%
380 · Capital gains distribution from			
44306 · MFS-MB Capital Gain Distributio	0.00	0.00	0.0%
<b>Total 380 · Capital gains distribution from</b>	0.00	0.00	0.0%
388 · Fair Value Increase (decrease)			
31612 · Increase in Market Value	3,486,511.19		
<b>Total 388 · Fair Value Increase (decrease)</b>	3,486,511.19		
<b>Total Income</b>	5,727,654.17	0.00	100.0%
<b>Gross Profit</b>	5,727,654.17	0.00	100.0%
<b>Expense</b>			
470.624 · Charitable Donations			
42824 · Charitable Donations	3,000.00		
<b>Total 470.624 · Charitable Donations</b>	3,000.00		
450.260 · Compassion in AI Program			
83000 · AMS Fellowships	825,000.00	600,000.00	137.5%
83001 · AMS Grants	151,693.00	200,000.00	75.8%
83002 · AMS Compassion Symposia	75,464.37	90,000.00	83.8%
83003 · AMS Visiting Professorships	0.00	60,000.00	0.0%
83004 · SPOR	48,000.00	48,000.00	100.0%
<b>Total 450.260 · Compassion in AI Program</b>	1,100,157.37	998,000.00	110.2%
402 · Audit and Accounting Fees			
42874 · Accounting Fees	22,000.00	30,000.00	73.3%
42875 · Audit Fees	15,613.06	19,000.00	82.2%
<b>Total 402 · Audit and Accounting Fees</b>	37,613.06	49,000.00	76.8%

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<b>418 · Legal</b>			
42880 · Legal Fees, AMS General	0.00	5,000.00	0.0%
<b>Total 418 · Legal</b>	0.00	5,000.00	0.0%
<b>428 · Banking &amp; Investment Fees</b>			
42871 · Banking Fees	1,859.27	4,000.00	46.5%
42872 · Investment Fees	171,124.13	240,000.00	71.3%
<b>Total 428 · Banking &amp; Investment Fees</b>	172,983.40	244,000.00	70.9%
<b>450.150 · History of Medicine Program</b>			
42891 · History of Medicine Days Staff	0.00	0.00	0.0%
42890 · History of Medicine Days	25,000.00	25,000.00	100.0%
42883 · McGill Queen Press HistOFMed Se	30,000.00	30,000.00	100.0%
42882 · HistOfHC Doctoral Completion Aw	100,000.00	50,000.00	200.0%
42561 · CFPC Medical Home	55,000.00	0.00	100.0%
42572 · Hannah Chair Research Stipend G	60,000.00	140,000.00	42.9%
42351 · CSHM Hannah Studentships (DAC)	16,500.00	22,000.00	75.0%
42357 · CSHM Canadian Society of the HM	30,490.46	29,000.00	105.1%
42453 · Fisher Library	40,000.00	40,000.00	100.0%
42455 · History of Medicine Osler Book	0.00	0.00	0.0%
42470 · Museum of Healthcare.	10,000.00	10,000.00	100.0%
42500 · Royal Society Award	0.00	5,000.00	0.0%
42560 · RCPSC Donald Wilson	0.00	5,000.00	0.0%
42562 · Historyof Healthcare Fellowship	95,000.00	95,000.00	100.0%
42563 · History of Healthcare Grants	19,981.00	80,000.00	25.0%
42564 · Nova Scotia Research Foundation	23,128.90	27,000.00	85.7%
42565 · History Sponsorship	0.00	5,000.00	0.0%
42566 · Hannah Chairs (Meetings)	0.00	10,000.00	0.0%
42567 · Hist. Website/Social Media Mgmt	12,391.80	15,000.00	82.6%
42569 · Dalhousie Visiting Professorshi	0.00	5,000.00	0.0%
<b>Total 450.150 · History of Medicine Program</b>	517,492.16	593,000.00	87.3%
<b>450.200 · AMS Phoenix Project</b>			
42358 · College of Family Physicians	0.00	50,000.00	0.0%
82410 · Compassion & Symposiums			
82411 · Patient Conference Room Deposit	0.00	0.00	0.0%
82410 · Compassion & Symposiums - Other	857.30		
<b>Total 82410 · Compassion &amp; Symposiums</b>	857.30	0.00	100.0%

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72192 · Compassion Tech Funding Grant	0.00	0.00	0.0%
72193 · Grant - Phoenix Compassion	0.00	0.00	0.0%
72194 · Phoenix - Grant	0.00	0.00	0.0%
82396 · Leadership Fitzgerald Fellowshi	118,333.33	100,000.00	118.3%
82402 · Open Labs	0.00	0.00	0.0%
82398 · SE Healthcare	0.00	250,000.00	0.0%
82399 · Compassion & Technology Project	0.00	0.00	0.0%
72180 · CLIC	0.00	0.00	0.0%
72100 · AMS Phoenix Fellowships			
72100.1 · Phoenix Fellow Alumini	0.00	10,000.00	0.0%
72100.2 · Regional Network Meetings	3,018.97	18,000.00	16.8%
72100 · AMS Phoenix Fellowships - Other	-17,364.30	0.00	100.0%
<b>Total 72100 · AMS Phoenix Fellowships</b>	<b>-14,345.33</b>	<b>28,000.00</b>	<b>-51.2%</b>
72120 · AMS Phoenix Group Grants	0.00	15,000.00	0.0%
72150 · OMSAPhoenix Research Fellowship	30,000.00	30,000.00	100.0%
82160 · Consulting Fee Expenses			
82160.1 · Administrative Assistant	24,600.32	22,804.20	107.9%
82160.2 · Administrative Support	24,600.33	22,804.20	107.9%
82160 · Consulting Fee Expenses - Other	34,380.82	45,000.00	76.4%
<b>Total 82160 · Consulting Fee Expenses</b>	<b>83,581.47</b>	<b>90,608.40</b>	<b>92.2%</b>
82165 · Computer & Equipment Expenses	0.00	10,000.00	0.0%
82168 · Conference Expense	15,046.50	150,000.00	10.0%
82170 · Courier & Postage Expenses	0.00	1,000.00	0.0%
82190 · Discretionary Expenses	0.00	8,000.00	0.0%
82325 · Occupancy - Phoenix Project	65,951.46	83,846.00	78.7%
82360 · Printing & Stationery	35.61	4,000.00	0.9%
82364 · Project Management Committees	0.00	3,000.00	0.0%
82365 · Senior Advisor Expenses	18,850.00	58,000.00	32.5%
82368 · Project Co-Ordinator	146,526.25	144,525.00	101.4%
82370 · Publicity Expenses	14,322.50	10,000.00	143.2%
82383 · Telephone Expenses	160.13	3,000.00	5.3%
82387 · Travel Expenses - Project Lead	1,630.70	8,000.00	20.4%
82395 · Computer & Website Expenses	23,476.14	20,000.00	117.4%
<b>Total 450.200 · AMS Phoenix Project</b>	<b>504,426.06</b>	<b>1,066,979.40</b>	<b>47.3%</b>
470.200 · Meetings, Board and Committes			
42807 · Meetings, Board & Committees	4,518.63	35,000.00	12.9%
<b>Total 470.200 · Meetings, Board and Committes</b>	<b>4,518.63</b>	<b>35,000.00</b>	<b>12.9%</b>

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<b>470.400 · Miscellaneous.</b>			
42828 · Water	148.19	0.00	100.0%
42848 · Membership & Subcriptions	1,553.55	2,000.00	77.7%
42885 · Conference Attendance Fee	1,205.13	12,000.00	10.0%
<b>Total 470.400 · Miscellaneous.</b>	2,906.87	14,000.00	20.8%
<b>470.425 · Furniture and Equipment</b>			
42865 · Furniture, Equipment & Maintena	177.67		
470.425 · Furniture and Equipment - Other	0.00	3,000.00	0.0%
<b>Total 470.425 · Furniture and Equipment</b>	177.67	3,000.00	5.9%
<b>470.450 · Stationery Supplies and Priting</b>			
42845 · Stationery, Supplies & Printing	1,643.03	5,000.00	32.9%
<b>Total 470.450 · Stationery Supplies and Priting</b>	1,643.03	5,000.00	32.9%
<b>470.475 · Postage and Courier</b>			
42855 · Postage, Courier Expenses	219.60	1,500.00	14.6%
<b>Total 470.475 · Postage and Courier</b>	219.60	1,500.00	14.6%
<b>470.525 · Telecommunications</b>			
42850 · Telephone, Fax & Internet Expen	9,585.67	10,000.00	95.9%
<b>Total 470.525 · Telecommunications</b>	9,585.67	10,000.00	95.9%
<b>470.550 · Travel</b>			
42860 · Travel & Entertainment	3,505.94	10,000.00	35.1%
<b>Total 470.550 · Travel</b>	3,505.94	10,000.00	35.1%
<b>470.575 · Insurance.</b>			
42840 · Insurance	7,309.72	10,000.00	73.1%
<b>Total 470.575 · Insurance.</b>	7,309.72	10,000.00	73.1%
<b>470.600 · Occupancy Costs</b>			
42835 · Office rental & Utilities	65,951.54	0.00	100.0%
470.600 · Occupancy Costs - Other	0.00	83,846.00	0.0%
<b>Total 470.600 · Occupancy Costs</b>	65,951.54	83,846.00	78.7%

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<b>470.625 · Administration</b>			
<b>42877 · Consulting Fees</b>			
Admin Staff	0.00	0.00	0.0%
42877.1 · CEO	241,458.10	242,822.00	99.4%
42877.2 · Director of Communication	113,861.30	125,634.25	90.6%
42877.3 · IT Consultant	22,702.23	25,000.00	90.8%
42877 · Consulting Fees - Other	15,762.52	10,000.00	157.6%
<b>Total 42877 · Consulting Fees</b>	393,784.15	403,456.25	97.6%
<b>Total 470.625 · Administration</b>	393,784.15	403,456.25	97.6%
<b>470.650 · HST</b>			
42884 · HST Expenses	0.00	0.00	0.0%
<b>Total 470.650 · HST</b>	0.00	0.00	0.0%
<b>69800 · Uncategorized Expenses</b>	0.00		
<b>Total Expense</b>	2,825,274.87	3,531,781.65	80.0%
<b>Net Income</b>	<b>2,902,379.30</b>	<b>-3,531,781.65</b>	<b>-82.2%</b>